



Building Meaningful Lives: Putting people on the path to success Webinar III: Managing community-based services and addressing the challenges

SARA MURPHY, TRANSCEN, INC. 09.29.2020

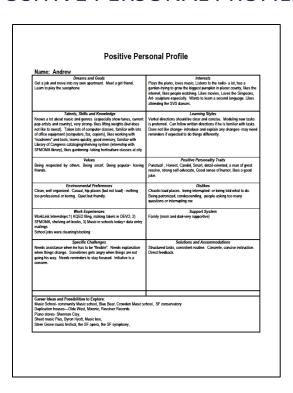
Meaningful (adj)

full of meaning, significance, purpose, or value; purposeful; significant: *a* meaningful wink; a meaningful choice

- Dictionary.com

Tools for Setting Meaningful Goals

POSITIVE PERSONAL PROFILE LIFE SKILLS ASSESSMENT



С	Staff: Sam & Jenny Date: 2/22/14					
TRANSCEN	Level of Independence					
and the second discipline	1	2	3	4	5	
Client: Amanda Bartlett	Never	Rarely	Sometimes	Usually	Always	
	(<25%)	(25%)	(50%)	(75%) Spot check,	(near 1009	
WorkLink Annual Assessment of	Direct support	Direct	Indirect	occassional	l	
Skills and Independence	& instruction	prompting	prompting	reminders	Independe	
Home, Health and Safety						
Does household chores (cleaning, dishes, laundry)			3			
Able to buy own groceries	1					
Can prepare a meal safely	-	2	_			
Prepares own meals	1					
Makes healthy food choices	1					
Exercises regularly	-	2	_			
Maintains good hygiene		2				
Controls bodily functions		2				
Appears clean and appropriate in public	1		3			
Prepares for the day effectively				4		
Can tell time or has a functional sense of time	_			4		
Aware of weekly schedule				-	5	
Can say and/or write own name	_				5	
Knows fire safety	_			4	3	
Community						
			3			
Is punctual Maintains consistent attendance	_		,		5	
Maintains consistent attendance Crosses the street safely					5	
,					5	
Aware of safety on public transportation	_				5	
Travels independently on preset routes					5	
Problem solves effectively if lost					5	
Carries ID card, Clipper Card and emergency info	-				5	
Carries and uses cell phone appropriately	1					
Can complete a transaction at a store	1				5	
Responsibly monitors spending	1					
Social/Recreational						
Interpersonal skills (greets others, eye contact, etc.)					5	
Learns names of others			3			
Engages in appropriate conversations					5	
Exhibits age appropriate behavior					5	
Knows and adheres to pleasant manners			3			
Has a positive attitude; friendly, likeable disposition				4		
Has friends and cares about/shows interest in others				4		
Makes plans outside of program			3			
Behavior						
Accepts feedback and instruction		2				
Communicates wants and needs						
Asks for help when needed		2				
Controls temper / manages frustration				4		
Flexible when unexpected changes occur	1					
Average Score	3.4					

What about Debbie? What is meaningful for her?

- What are Debbie's interests and unique characteristics? What jumps out from her profile?
- What does the Life Skills Assessment tell you? What does she need to learn? Where in your local community could you teach these skills?
- Where might you find her tribe? Who should be in Debbie's life?
- What did you focus on and what 3 places in your local community that could be used to connect or teach Debbie?

Type your thoughts and ideas in the Chat box

Community Day Services

"WE'RE NOT JUST MESSING AROUND"

It is about Teaching Skills

Not "Outings" or "Field Trips"

Person-centered, individual schedules

Goal-oriented: what does the individual want to learn? And need to learn?

Routine, pre-planned weekly schedules

Multiple visits (provides an opportunity to practice skills and make friends)

Systematic instruction

Data collected/progress measured



Teaching Problem-solving and Building Confidence in the Community

Navigation

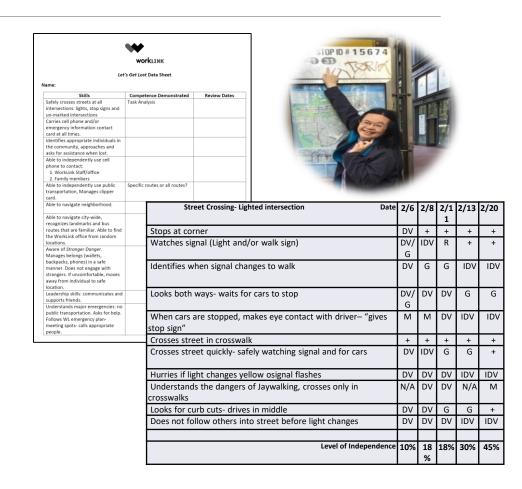
Safety: Street crossing & stranger danger

Problem-solving

Reaching out for assistance

- Using cell phones
- Identifying people who can help
- Asking for help

Disaster training



Connecting People and Building a Village

- Who is this person? What defines them?
- What defines your community?
 Who are the leaders?
- Build connections/friendships
- Fade "provider services", facilitate natural supports whenever possible



Encouraging the Idea of Community Integrated Employment

- Make it clear that site-based work is job training— not a job
- Discovery/Positive Personal Profile
- Celebrate CIE and "independence"
 Wall of Fame
 Peer-led "Lunch and Learns"
- Volunteering, internships and community service



Volunteering and Internships: Giving Back is a Critical Component







Developing Community Partners

- Contact sites based on interests/passions or skill development
- Treat Volunteering like a job, not just an activity
- Develop a wide array of opportunities for exploration and discovery
- Community Instructors help develop new sites



Supporting Community-based Teams

"LIKE MANAGING A 3-RING CIRCUS"

Community-based Services: A different ball game

- Logistics: Scheduling, Staffing, Transportation
- Communication & managing community-based staff
- Safety, mitigating risk
- Funding and accountability for braided services
- Measuring success for individualized services
 A little bit of work but so worth the effort!

Integrated Services Requires a Different Infrastructure/Framework

- Heterogenous groupings, balanced enrollment (1/3, 1/3 & 1/3)
- Central location with meeting sites and/or hubs throughout your catchment area
- Tiny offices: foster collaboration between service teams and focus services on the community
- Cloud-based software & cell phones, laptops or tablets
- Transportation options: Public transit, fleet of small vehicles, staff vehicles, paratransit, personal networks

Base Camps/Site Location

Where do people live?
Where are things happening?
Where can people get
to/from?

A central locale. Are hubs and/or satellite sites needed?

Develop designated public "meeting/transfer spots" throughout your service area



We are

Transportation

Remember Independence is the goal

- Use public resources and the individual's personal networks whenever possible
- Provider's role: "Transportation Planner", "Provider of last resort"

Minimize the need for transportation:

- Centralized program site, satellite locations
- Establish meeting/transfer spots throughout service area
- Cluster participants geographically
- Hire staff who live in the area
- Look for walkable locations near person's home

Small, Accessible Vehicles

Ford MV-1's, a six passenger suburban. Fold out ramp/space for Wheelchair



"I am 43 years old, I have never been in the front seat of a car"

Participant, ARC Industries, Columbus, OH

Hiring Staff: Get the Right People on the Bus

- Networkers, connectors, People-people
- Teachers, not caretakers
- Problem-solvers
- Community organizers
- Local people from the communities you serve

Provide Necessary Training

- Person-centered planning methods
- Error-free Learning & Systematic Instruction
- Positive, behavioral management techniques
- Active listening
- Engaging with families, stakeholders and community partners
- Customized Employment methods

Create a Flexible, Nimble Team

- Program coordinator has a split role: administrative & direct service
- Community Instructors write ISP and document services
- Cross-train job coaches, administrative staff to sub for instructors
- Create a pool of "Floaters" to break instructors for lunch, double staffing for intensive needs, provide 1:1 travel training to meeting sites or for one-off needs
- Get the right people on the bus

Consistent Weekly Schedules

Creates a sense of structure

Program Manager (air traffic controller) manages these

Schedules are sent out on Fridays and posted in the office

Any changes get highlighted and discussed

Community Instructors provide feedback and support

- Bus routes, timing, groupings, volunteer sites
- Identifying goals & documenting progress
- Ideas for new site locations

Community Instructors track attendance/document services

Individual Schedules



Weekly Schedule

Jane Doe January 20th-26th 2020

Day	Time	Activity	Staff
Monday	11:00-3:00 Work at Bi-Rite Market		Marc
Tuesday	9:00-11:30	Budgeting & Financial Literacy/SFPL	Danita
rucsday	11:30 – 3:00	Lunch @POH, POH Kitchen	Jefferson
Wednesday	9:00-11:30	24hr Fitness	Allison
vicanosacy	1:00-4:00	Work at Bi-Rite Market	Marc
Thursday	11:00-3:00	Work at Bi-Rite Market	Marc
Thursday	3:30?	Coffee with Stephen?	
Friday	9:00-3:00	Cooking Group@ Tim's House	Jefferson
Saturday	11:00-3:00	Work at Bi-Rite Market	
Sunday Suggestion		Get nails done with Jennifer? Call her.	

Staff Schedule

		Staff Schedule for Comm	nunity Support Team January	20 th - 26 th , 2020)
	Allison	Jefferson	Paul	Danita	Robert
М	Anna Raymond Carolyn Simon Jennifer 9:00 Meet Group 24 Hour Fitness 9:00-11:00 24 Fitness/Lunch	Danny Jonathan Garth Jacky 9:00 Meet Group at Coffee Bean and Tea Leaf 9:00-11:00 EMBARCADERO YMCA 11:00-12:30 Travel to Ferry Bldg/Meet Paul & Walter	Walter Jeffrey Andrew Emily Jason 8:30 Pick up Walter at Colma Bart 9:00 Meet Group at Peet's 9:00-11:00 KALW 12:00 Meet Jefferson at Ferry Bldg		KP-Project SEARCI 8:00-3:00 Morgan, Pete, Meagan, Fahaud
	Anna, Givi, Emily, Andrew Safeway Basic Cooking	Garth Raymond John Simon Walter 1:00 – 3:00 Sports: Basketball @Dolores Park 4:30 Drop off Walter at Colma Bart	Jonathan Lepa Carolyn 1:00- 3:00 SF Aids Foundation	Givi & Andrew Travel Train to Safeway	
т	Raymond Walter, Jacky 8:30 Pick up Walter at Colma Bart 9:00-11:00 Muttville	Givi, Jonathan Garth 9:00 Meet group at Peets 9:00-11:00 EMBARCADERO YMCA- Swimming 11:30-12:15 Travel to POH/Eat Lunch	Danny Jason Jeff Lisa Andrew Stephen 9:00 Meet in Front The Office 9:30-11:00 American Heart Assoc. 11:30-12:30 Lunch Meet Allison	Tim, Ryan, Karla, Bill Financial Literacy Workshop/SFPL Budgeting Paychecks 9:00-11:30	KP-Project SEARCE 8:00-3:00 Morgan, Pete, Meagan, Fahaud
'	Lisa Raymond Andrew 11:30-12:00 Lunch meet Paul 1:00 – 3:00 Family House 3:45- Team Meeting	Tim Carolyn Karla Delmy Bill 12:00-3:00 Project Open Hand 3:45- Team Meeting	Julio Lepa Walter Jason Jonathan 1:00-3:00 Save the Redwoods 3:30 Drop off Walter at Colma Bart 3:45-Team Meeting	John, Danny Spot check YMCA CCS Team Meeting 3:45 – 5:00	
	Raymond Anna Karla Carolyn 9:00 – 11:00 – 24 hours Fitness 12:00-12:30 Lunch@Metreon meet Jeff & Agnes	Danny Agnes Andrea Bill 9:00 Meet group at Starbucks at Mission Rock 9:00-11:00 Family House 11:00-12:30 Lunch at Westfield	Givi Walter Lepa Jeff Jonathan 8:30 Meet Walter at Colma BART 9:30 Meet Group at Coffee Bean & Tea Leaf 9:30-11:30 SF Parks/Rec- Green house	Training	KP-Project SEARC 8:00-3:00 Morgan, Pete, Meagan, Fahaud
w	Tim Delmy Jason 1:00-3:00 CCSF Computer Class John, Carolyn, Agnes 1:00-3:00 Art Class 3:30- Meet Debbie to drop Agnes Church/Mkt	Givi Simon, Andrew 1:00-3:00 SF Bike Coalition 3:00PM Off	Walter 11:30-12:30 Lunch 12:30-3:30 Walter at Bi-Rite 4:00-5:00 Drop Walter at Colma Bart		
тн	Raymond Carolyn Andrew Jason Jonathan 9:00-11:30 SF Aids Foundation 12:00 Meet Jeff/Walter at Mall	Jacky Emily Anna Walter Jennifer Bill 8:30 Pick up up Walter 9:00-11:00 Project Open Hand 11:30-1:00 Lunch @ Mall	Andrea Danny Stephen Jeff Lepa Lisa 9:00 Meet Group at Starbucks 3 rd street 9:30-11:00 Red Cross	Develop Volunteer sites, Schedules,	KP-Project SEARC 8:00-3:00 Morgan, Pete, Meagan, Fahaud
	Delmy Carolyn Simon, Stephen Walter 1:00-3:00 Drop off Walter	Raymond Andrew Walter 1:00-3:00 St Anthony's Old Navy Donations	John, Jonathan, Garth 1:00-3:00 Let's Get Lost	Danny Spot Check:Bollywood/YMCA	
F	Ray Carolyn Andrew 9:00 Meet Group at Project Open Hand 9:00-11:00 POH	Jason Stephen Tim Agnes Karla 9:00 Meet Group At Peet's,Travel To Tim's 9:00 -3:00 Safeway/Cooking Group	Garth Danny Delmy Jonathan Lepa 8:009:00 Meet Group at Sartbucks 9th Avenue 9:00-12:00 LEAP volunteer site	Jeff Spot Check: Jewish Contemp. Museum	KP-Project SEARC 8:00-3:00 Morgan, Pete, Meagan, Fahaud

Connect Your Team: Communication is Key

- All-Staff meetings 2x month if possible
- "Bring your co-worker to work day"/cross train staff
- Cell phones: critical tool/lifeline (for staff and participants)
- Weekly schedules printed and/or distributed via internet
- Cloud software for client records, schedules and daily documentation
- WhatsApp



Worst case scenario: What is the plan?

Be prepared for minor issues and major disasters

- Annual safety trainings for staff and participants
- "Cavalry"- cross-trained staff, available to help when needed
- Access to medical information/releases
- Pre-determined "escape routes" & quiet spots
- Medical ID bracelets, "Emergency Cards" in wallets
- "Family Disaster Plans", reviewed annually at ISP
- Build a book of "Plan B" activities for instructors

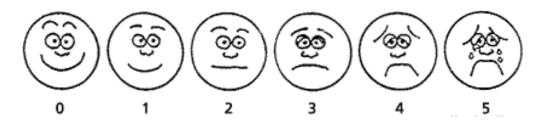
Measuring Success

HOW DO YOU MEASURE "MEANINGFUL" ON AN INDIVIDUAL AND PROGRAMMATIC LEVEL?

Outcomes & Success: How do measure "Meaningful"?

Determine what outcomes are important, measure these:

- A job, financial security (% of people working in CIE, hours worked, \$ earned)
- Independence (hours of support, Life Skills Assessment, SIS score)
- Friends & connections (Circles, activities w/o paid staff)
- Health (exercise graphs, weight, # of health incidents)
- Happiness/Quality of life (satisfaction surveys)



Community-base Services: Quality Indicators

- Person-centered, individualized
- Purposeful, outcome-oriented
- Employment-focused, encourages CIE
- Braid/blend services and resources
- Flexible and responsive to individual's circumstances
- Build social and professional connections
- Encourage independence (or increase self-reliance)
- Support an active and inclusive life



Level of Independence: Community Engagement

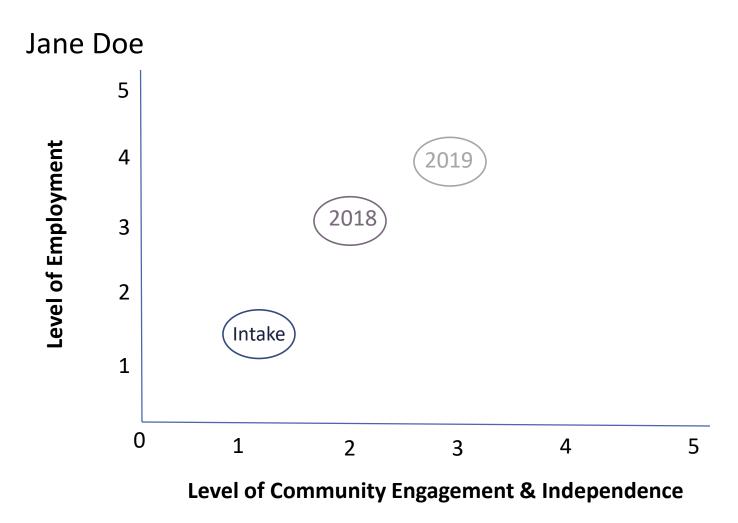
Life Skills Assessment Annual Aggregate Score

C	Staff: Sam & Jenny Date: 2/22/14 Level of Independence					
TRANSCEN OF THE PROPERTY OF TH						
	1 Never	2 Rarely	3 Sometimes	4 Usually	5 Always	
Client: Amanda Bartlett	(<25%)	(25%)	(50%)	(75%)	(near 100	
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Able to buy own groceries	1		,			
Can prepare a meal safely	1	2	-			
	1	2	-			
Prepares own meals Makes healthy food choices	1		l			
	1	2				
Exercises regularly	-	2	-			
Maintains good hygiene	1	2	-			
Controls bodily functions		2	3			
Appears clean and appropriate in public			3	4		
Prepares for the day effectively	1			4		
Can tell time or has a functional sense of time				4	-	
Aware of weekly schedule					5	
Can say and/or write own name	1		ļ	4	5	
Knows fire safety				4		
Community						
Is punctual			3			
Maintains consistent attendance					5	
Crosses the street safely					5	
Aware of safety on public transportation					5	
Travels independently on preset routes					5	
Problem solves effectively if lost					5	
Carries ID card, Clipper Card and emergency info					5	
Carries and uses cell phone appropriately	1					
Can complete a transaction at a store					5	
Responsibly monitors spending	1					
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Interpersonal skills (greets others, eye contact, etc.)					5	
Learns names of others			3			
Engages in appropriate conversations					5	
Exhibits age appropriate behavior					5	
Knows and adheres to pleasant manners			3			
Has a positive attitude; friendly, likeable disposition				4		
Has friends and cares about/shows interest in others				4		
Makes plans outside of program			3			
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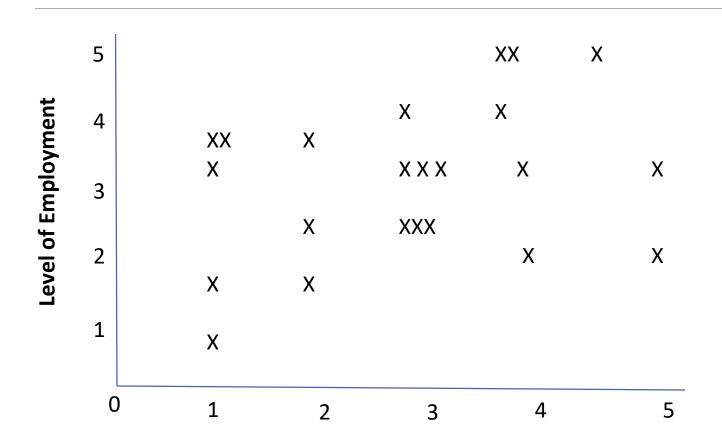
Levels of Independence: Employment

- **Level 1:** 100% support at community-based volunteer sites, Community Instructor provides high level of instruction and support, hand-over-hand instruction, partial participation
- **Level 2:** Able to work 2-3 hour stretch, building stamina, developing an understanding of responsibility and work ethic, able to complete tasks with some indirect assistance
- Level 3: Employed in a paid position, Able to use tools to work (charts, checklists), Job Coach support is needed 75% (or more) of the time.
- **Level 4:** Takes initiative to find manager or new tasks when done with assignments, problem-solving independently or with help from natural supports on site, Job Coach support has faded to 50% of the time.
- **Level 5:** Able to work very independently, earns a livable wage, financially stable & secure, needs just follow-along support 25% or less (check in's & random situations). Able to advocate effectively for self, attends work events with co-workers with little or no support from staff

Scatter Plots: Document Annual Progress for Individuals



Programmatic Success: WorkLink 2019



Level of Community Engagement & Independence

Addressing Challenges

THINK HOW, NOT CAN'T

Supporting People with more Significant Support Needs

- Think HOW, not CAN'T
- Stay focused on Skills, not deficits
- Cluster services where the person lives
- Looking at increasing self-reliance, not necessarily independence
- Ease people into community settings. Partial days, short activities
- Supplemental staffing for those with 1:1 needs
- Unexpected situations, illness, or behavioral issues: What is the plan?



Reticent or Scared?

- Start with highly motivating activities in forgiving environments
- Introduce trips with pictures, videos
- Desensitize people: quick visits, short tasks, slowly increase time and expectations (grocery shopping)
- Give the person a way to say "time to go"/"need a break" or know when the job will be finished
- Refusing to leave the site? Start the day in the community- Donuts at a café



Managing Behavioral Needs

- Determine the individual's interests (and triggers)
- Behaviors are a form of communication- Are you listening?
 Create ways to communicate appropriately
- Safety may require 1:1, or double staffing to start
- Community sites- previewed, identify a quiet room, staff prepped
- Develop a Quick Response team and an "exit strategy"prior to Day 1

Managing Behavioral Needs (2)

- Groups: acclimate those who need less support first then add-in individual with more complex needs
- Structure, structure and more structure
 - Consistent, pre-determined schedules
 - Preface/discuss upcoming outings
 - Expectations are defined
 - Behavioral plans in place and training for staff
 - Communication tools (pictures? iPads?)
 - Self-monitoring, daily feedback mechanism in place (whiteboards, Checklists are great tools)

Piano Lessons



Gaining Parent Buy-in

Demonstrate the person's competence, show success

Family Engagement is key

Learn to listen

Provide services in the person's house (cooking groups, cleaning skills, hygiene)

Start with a meaningful goal that will impact the family's quality of life



"Wash your hair like Nancy"

COVID-19

THE ONLY WAY THROUGH THIS IS FORWARD



Disruption: an opportunity to make change

The Time is NOW Let's Move Forward

Then



Now







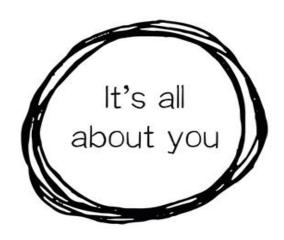
An opportunity to reimagine and reconfigure

Now, Safety Needs to be a Primary Concern

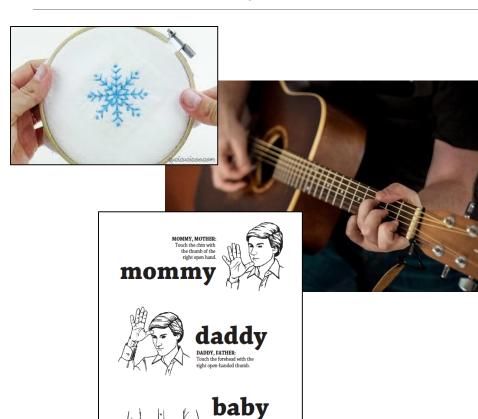
- Inside, congregated site-based services is not the way to go
- Small manageable groups, close to home
- Build Social Bubbles- limit contact to 3 individuals and 1 staff
- Minimize public contact: virtual services paired with limited communitybased services (1x week face to face)
- Outdoor environments/activities: exercise, hiking, Tia Chi, gardening, vetted sites
- Teach new rules: how to social distance, wash hands, wear masks, temperature checks
- Minimize public transit: walkable locations, families, bicycle

Individual Assessment Meetings

- What are the Risk Factors for you or your family?
- What are you comfortable doing now?
- What do you want to learn or do?
- What is hard right now?
- What is missing from your life?
- Proficiency Level with COVID?
- What kinds of support do you need to be safe in the community?



What do you need now? What do you want to learn or do?







WorkLink.2020

Remote/Virtual Services

- Zoom classes: Café Quarantine, Workout w/WorkLink, current events,
 Money Matters, cultural tours, Cooking/Nutrition
- Small Group Get-togethers with my friends: dinner parties, movie night, dance parties, board games, birthday celebrations, or check-in calls with people you miss..
- Individual lessons or small classes: language classes, music lessons, hobbies, Discovery/job exploration
- Virtual Volunteering

In-home/Face to Face Support

IT support and help learning to zoom

Scheduled Visits: walk around the neighborhood, help with chores, lessons or games

Delivery of supplies and materials: food bank runs, grocery shopping runs, materials for classes, Birthday cards/gifts from friends, PPE

Community outings: outdoor activities, fishing, drawing, exercising, sports with gloves, hiking, kayaking, swimming, socializing with friends

Virtual Services—it's working!

- Identify training needs: Using PPP & Life Skills Assessment
- Pair on-line classes with small group, community-based training experiences whenever possible
- Consistent schedule for zoom classes
- Open to all- invite friends/stakeholders to attend: Mixture of fun and learning: Quarantine Café, Money Matters, Current events, Job Support Group, Workout with WorkLink, Cooking/Nutrition, Employability skills, Drama/Art, Zoom Friends, Hobbies, Cultural tours, Music lessons,....

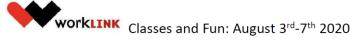
The Internet is our Best Friend

- Priority: Get people hooked up
- Working with families/care-givers, identify an in-home IT buddy
- Beg/barrow/steal hardware. Be creative: Go
 Fund Me accounts, post a social media wishlist
 & Craigslist
- Free, reduced costs internet services: Comcast \$10/mth





WorkLink's Weekly Schedule of Classes and Fun



Day	Time	Link
Monday: August 3 rd		
Money Matters w/ Sara	12:00-1:00	https://us02web.zoom.us/j/89320768558
Job Support Group with Matt	1:00-2:00	https://us02web.zoom.us/j/83695642488
Workout with Worklink (Cardio w/ Danita)	2:30-3:30	https://us02web.zoom.us/j/81235244022
Tuesday: August 4th		
Workout with Worklink: Chair Yoga w/Danita	10:30 -11:30	https://us02web.zoom.us/j/87623369312
Café Quarantine: Meet and Greet w/Danita	12:30-1:30	https://us02web.zoom.us/j/84607108377
Current Events w/Sara	2:00-3:00	https://us02web.zoom.us/i/82560191695
Wednesday: August 5 th		
Computer Skills with Danita	10:00-11:00	https://us02web.zoom.us/j/88658011864
Nutrition/Cooking: Pizza (Drew), Jambalaya (Jennifer)	12:00-1:00	https://us02web.zoom.us/j/85897799284
Café Quarantine: Disco dance party	2:00-3:00	https://us02web.zoom.us/j/83020996342
Jeff's Circle-Sing	3:30-5:00	https://us02web.zoom.us/j/8305871111
Thursday: August 6 th		
Money Matters w/Matt	10:30-11:30	https://us02web.zoom.us/j/89721366662? pwd=bEZiR1kxTGY5NzBUclAzZUVRRm
Virtual travel: Six Flags and going to Hong Kong	12:00 – 1:00	https://us02web.zoom.us/j/84350497046
Arts and crafts: Tattoo and Body art	2:00-3:00	https://us02web.zoom.us/j/81806069086
Friday: August 7 th		
Making Money w/ Matt	10:30-11:30	https://us02web.zoom.us/j/88230159630? pwd=T0w2Umlma2FoRkJIY0FraTIHRTIFdz09
Café Quarantine Karaoke and Open Mic	12:00-2:00	https://us02web.zoom.us/j/83013357512

Café Quarantine

Meet-n-Greet Tuesdays

- Andrea's corner, Show and tell,
- Zoom Pals: CEO, WL
- Reunions (friends who have moved, old staff)
- "Bring your pet" day
- in-home Scavanger hunts

Dance-party Wednesdays

People pick a genre/dress up

Open Mic/Karaoke Fridays



Virtual Tours

- Museum docent tours, art exhibits
- World Cities and/or Countries
 - Culture, language, food, holidays
 - Led by peers who have been there
- Disneyland, amusement parks (360); virtual roller coasters



Money Matters

- Dollar-over, "do you have enough money"
- Counting, "skip counting" by 5's 10's
- Banking
- Working, wages and paychecks
- Budgets
- Expenses/Bills
- Saving for a "rainy day"
- Debit cards, credit cards, gift cards



Current Events



Job Supports

- Provides coaching support for essential workers
- Job Club for those who were Furloughed or laid off: Support around benefits, Stimulus Checks, learning COVID safety protocols
- Maintain contact/connections with employers/coworkers
- Expand to re-placement services as SF reopens



Face to Face Community Services



- Designated instructor and Social Pod
- Near your house (when possible)
- Alternative transportation
- Limited to short activities (2 to 4 hrs)
- Maximum of 2 face to face activities per week
- At this point: OUTDOORS only
- Everyone is required to wear masks at all times, social distance and bring hand sanitizer.

What Coronavirus has taught us

- Tech is key- needs to be taught
- Collaborating and engaging with families is so beneficial
- Virtual services work- and should continue
- Do what's right, by any means necessary
- Ask for forgiveness not permission

Lessons Learned

We must start early: Building skills, building villages & "making dreams happen"

Services must be person-centered and look at both work and non-work needs

Life does not happen M-F, 9:00-3:00

We all need to work together

Inclusion is not just about being in the community, it is about *building* community

Forward, not back



What lies behind us and what lies before us are tiny matters compared to what lies within us.

- Ralph Waldo Emerson

For More Information:



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